

Ref. No.	Theme &/or Bid Section	Bid Sub-section &/or Content	Title	Description	Category	Owner(s) (Function / Workstream)	Owner(s) (Individual)	Finance	Operational	Risk Rating	Issue		
R0006	1.0 TIP Overview	1.4 Outline Project Business Case(s)	DMBC & DC MoU	Formally document and agree the commercial principles / arrangements underpinning the the DMBC and Dudley College partnership in connection with the HEI scheme (incl. future operating model etc) need to clarify to avoid Stage 1 &/or Stage 2 bid misunderstandings + issues.	Commercial	R&E Corporate	HM	5	5	25		01/09/2020	Open
R0012	2.0 Project Pro-forma(s)	2.1 HEI Project	Student Accomodation	Lack of student accommodation aligned to HEI facility will reduce economic impact on the wider Dudley Town Centre	Political	R&E Corporate	HM	4	5	20		30/11/2020	Open
R0015	2.0 Project Pro-forma(s)	2.1 HEI Project	Bid Costing	The base bid budget excludes potential consultancy capacity &/or expertise for developing HEI site demolition + remediation plans. Funding required	Technical / Operational	Corporate Landlord	SC	5	5	25		10/09/2020	Open
R0018	2.0 Project Pro-forma(s)	2.1 HEI Project	Project Costing	HEI Facility Brief and FFE Specification may drive increase in total scheme costs.	Technical / Operational	Dudley College	SJ	5	4	20		30/09/2020	Open
R0037	2.0 Project Pro-forma(s)	2.1 HEI Project	Site Acquisition	Lack of a clear and timely solution for removing / lifting restrictive covenants related to the Hippodrome &/or wider site will affect the bid and lead to potential programme delays + additional costs	Technical / Operational	Legal	MW	3	3	9		13/11/2020	Open
R0038	Bid Budget	2.1 HEI Project	Site Acquisition Covenant Advice	The requirement for specialist external legal consulting services in relation to R0037 will introduce additional bid costs	Commercial	Bid Management	VS	5	4	20		16/10/2020	Open
R0039	2.0 Project Pro-forma(s)	2.1 HEI Project	Site Acquisition	If DMBC fails to reach a negotiated settlement in relation to privately owned elements of the proposed HEI site and is forced to adopt a CPO process this will undermine the deliverability / viability of the project and lead to significant programme delays + additional costs	Technical / Operational	Property	SC	4	5	20		13/11/2020	Open
R0040	Bid Budget	2.1 HEI Project	Site Acquisition CPO Advice	The requirement for specialist external legal consulting services in relation to R0039 will introduce additional bid costs	Commercial	Bid Management	TBD	5	4	20		16/10/2020	Open
R0041	1.0 TIP Overview	1.4.1 HEI Project Business Case	Site Access (Long Term)	Securing agreements from Dudley Zoo, TfWM, other interested parties (with overlapping rights of way etc),including Charity Commision and at the same time 'untangling' related ERDF conditions may introduce project delay and additional costs	Technical / Operational	Legal	MW	5	4	20		30/11/2020	Open
R0043	1.0 TIP Overview	1.4.1 HEI Project Business Case	Finance / Funding Strategy	Failure to define and agree 'bridging or interim funding' arrangements covering a potential 'cash-flow' gap up to c. 18 months due to a TF bid process / decision 'lag' Vs the ideal HEI delivery programme (based on a Sept 2023 target opening) will undermine the deliverability / viability of the HEI project	Commercial	R&E Corporate	HM	4	4	16		30/11/2020	Open
R0044	2.0 Project Pro-forma(s)	2.1 HEI Project	Core Building Contracting Strategy	Potential delays to the delivery programme related to planning permission, site acquisition, planning condition discharge and funding etc and current works packaging (i.e. separating site demolition & remediation from core build etc) make dictate an alternative D&B contracting strategy to suitably contain programme risks / costs.	Technical / Operational	Projects & Delivery	VS	4	5	20		20/11/2020	Open
R0047	1.0 TIP Overview	1.4.1 HEI Project Business Case	BCR	Inability of the HEI Project to generate a compelling BCR &/or contribute to multiple TF intervention framework themes may lead to a sub-optimal bid.	Technical / Operational	Bid Management	TBD	4	5	20		30/10/2020	Open
R0052	1.0 TIP Overview	1.3 Engagement	Engagement Strategy	DMBC People's Panel initiative viewed as a positive factor in relation to the bid consultation work dates back to 2018 and does not directly indicate the need or desire for a Higher Education facility.	Technical / Operational	Bid Management	VS	4	3	12		30/11/2020	Open

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1.0 TIP Overview	1.1 Context Analysis	Commercial	Communications	Open
2.0 Project Pro-forma(s)	1.2 Vision & Strategy	Technical / Opera	Finance	Closed
Bid Strategy	1.3 Engagement	Political	Legal	Parked
Bid Governance & Process	1.4 Outline Project Business Case(s)	Governance & Co	Compliance	
Bid Budget	1.4.1 HEI Project Business Case	Reputational	Planning	
£1m accelerator fund	2.1 HEI Project	TBD 1	Projects & Delivery	
	2.2 TBD Project	TBD 2	Property	
	2.3 TBD Project		Public Realm	
	All		Highways & Traffic Mgt.	
			NHR	
			R&E Corporate	
			Corporate Landlord	
			Dudley College	
			Bid Management	
			Procurement	